WOODSIDE FIRE PROTECTION Preliminary Summary Budget 2019 - 2020

	June 14, 2019					
	SALARY & BENEFITS		2018-2019	2019-2020	Over/Under	
4111	Salary		\$9,475,982	\$10,252,968	\$776,986	8.20%
4321	District Retirement		\$2,837,005	\$3,295,507	\$458,501	16.16%
4413	District Medical		\$1,993,805	\$1,899,397	-\$94,408	-4.74%
4415	Medicare		\$137,402	\$148,668	\$11,266	8.20%
4451	District Unemployment		\$11,369	\$10,963	-\$406	-3.57%
4631	District Employee Benefits		\$31,393	\$31,461	\$68	0.22%
		Sub-Total	\$14,486,956	\$15,638,964	\$1,152,007	7.95%
	SERVICES & SUPPLIES					
5121	Clothing		\$163,800	\$161,000	-\$2,800	-1.71%
5156	Household		\$45,500	\$22,969	-\$22,531	-49.52%
5165	Medical Expense		\$184,175	\$155,236	-\$28,939	-15.71%
5199	Office Expense		\$8,225	\$8,225	\$ O	0.00%
5212	Information Technology		\$199,140	\$230,000	\$30,860	15.50%
5231	Small Tools		\$2,000	\$3,000	\$1,000	50.00%
5332	Membership		\$10,752	\$11,687	\$935	8.70%
5341	Legal Notice		\$4,000	\$4,000	\$0	0.00%
5415	Maintenance Equipment		\$266,050	\$272,600	\$6,550	2.46%
5416	Gas * Oil		\$125,250	\$105,640	-\$19,610	-15.66%
5417	Maintenance Tires		\$20,000	\$20,000	\$ O	0.00%
5424	Maintenance Radio		\$14,400	\$14,400	\$0	0.00%
5426	Maintenance Office Equipment		\$13,140	\$13,140	\$0	0.00%
5428	Maintenance Structure		\$54,000	\$56,000	\$2,000	3.70%
5611	Insurance		\$91,049	\$95,601	\$4,552	5.00%
5612	Workers Comp Insurance		\$750,000	\$750,000	\$O	0.00%
5638	Utilities		\$86,406	\$79,365	-\$7,041	-8.15%
5639	Radio Dispatching		\$13,160	\$14,475	\$1,315	9.99%
5641	Communications		\$96,890	\$96,115	-\$775	-0.80%
5722	Transportation * Travel		\$1,200	\$1,200	\$O	0.00%
5731	Training * Education		\$313,000	\$317,920	\$4,920	1.57%
5733	Fire Prevention		\$96,825	\$90,950	-\$5,875	-6.07%
5734	Seminars*Conferences		\$14,500	\$14,500	\$0	0.00%
5876	Professional Services		\$77,811	\$97,650	\$19,839	25.50%
5926	Public Outreach Program		\$5,000	\$5,000	\$ O	0.00%
5927	Disaster Preparedness Expense		\$62,026	\$62,626	\$600	0.97%
5928	Emergency Operations		\$14,000	\$17,000	\$3,000	21.43%
5966	District Special Expense		\$46,083	\$52,110	\$6,027	13.08%
		Sub-Total	\$2,778,382	\$2,772,409	-\$5,973	-0.21%
	FIXED ASSETS					
7011	LW/CMD					
7111	Land		\$75,000	\$50,000	-\$25,000	-33.33%
7211	Structure Improvements		\$32,500	\$28,500	-\$4,000	-12.31%
7311	Equipment		\$145,500	\$183,000	\$37,500	25.77%
7410	Admin - 808 Portola Road		\$224,030	\$227,269	\$3,239	1.45%
		Sub-Total	\$477,030	\$488,769	\$11,739	2.46%
	TOTAL		\$17,742,367	\$18,900,142	\$1,157,772	6.53%

WOODSIDE FIRE PROTECTION Preliminary Summary Budget 2019 - 2020

	RESERVES				
		2018-2019	2019-2020	Over/Under	
8610	Contingency Appropriations	\$250,000	\$250,000	\$0	0.00%
8612	Equipment Reserves	\$3,193,147	\$3,988,343	\$795,196	24.90%
8810	Capital Outlay Reserves	\$366,615	\$366,615	\$O	0.00%
8811	Capital Building Reserves	\$6,497,352	\$7,497,352	\$1,000,000	15.39%
8820	General Reserves	\$8,998,919	\$11,185,055	\$2,186,136	24.29%
8824	Retirement/GASB Reserves	\$3,474,313	\$3,537,716	\$63,403	1.82%
				\$0	
	Estimated Cash Balance	\$22,780,345	\$26,825,080	\$4,044,735	17.76%
	GRAND TOTAL	\$41,287,281	\$46,371,733	\$5,084,452	\$0

ESTIMATED REVENUE	2018-2019	2019-2020		
F. 1: - C. 1 P. 1 C/20/10				
Ending Cash Balance 6/30/18	¢22.700.245	¢26,025,000		
Estimated Ending Cash Balance 6/30/19	\$22,780,345	\$26,825,080	1	
			Over/Under	
Property Tax Current Secured (1021)	\$18,928,870	\$19,863,199	\$934,329	4.94%
Property Tax Current Unsecured (1031)	\$880,729	\$888,653	\$7,924	0.90%
Interest (1521)	\$199,818	\$359,455	\$159,637	79.89%
Homeowners Property Tax Relief (1831)	\$60,663	\$69,181	\$8,518	14.04%
Property Tax Supplemental SB 813 (1041)	\$512,244	\$553,064	\$40,820	7.97%
Miscellaneous (2658)	\$606,931	\$626,585	\$19,654	3.24%
* *			\$0	
			\$0	
SB 844 P/T Reductions (ERAF)	(\$2,682,318)	(\$2,813,484)	-\$131,165	4.89%
		(1-7-3-4)	1	,
REVENUE TOTAL	\$18,506,936	\$19,546,653	\$1,039,717	5.32%
	1		·	
TOTAL MONIES AVAILABLE	\$41,287,281	\$46,371,733	\$5,084,452	10.96%
Expenditures	\$17,742,367	\$18,900,142	\$1,157,774	6.53%
Operating Surplus / Deficit	\$764,569	\$646,511	-\$118,057	-15.44%

4111	SALARY		\$10,252,968	\$10,252,968
4321	DISTRICT RETIREMENT		Ψ20 ,2 52,500	\$3,295,507 (CalDED \$-22,1420())
	\$5,757,235 Safety - First Level @ 2 Safety - UAL (49.358 \$431,931 Safety - Second Level @ Safety -UAL (22.638 \$2,125,000 Safety - PEPRA @ 13.78 Safety -UAL (14.1219 \$148,721 Misc - First Level @ 9.0 Misc -UAL (24.194	%) 221.748% %) 36% %) 80% %)	\$1,384,586 \$1,462,946 \$93,936 \$3,846 \$292,953 \$7,110 \$14,396 \$21,585	(CalPERS=32.142%)
	\$185,081 Misc - PEPRA @ 6.985 Misc -UAL (7.6459		\$12,928 \$1,221	
4413	DISTRICT MEDICAL	-/	7-1,	\$1,899,397
	Calpers HBD (54) Active (45) Retired Dental Vision Care		\$1,130,729 \$552,884 \$154,578 \$61,206	\$61,206
	Vision Gare		Ψ01,200	Ф 01,200
4415	DISTRICT MEDICARE \$10,252,968 Medica	re @ 1.45%		\$148,668
4451	DISTRICT UNEMPL INS			\$10,962
	54 Employees @ \$7000 = \$392,000 @ SUI @ 2	9%		
4631	DISTRICT EMPL BENEFITS			\$31,461
	CAPFF \$24.5 Myers Stevens \$13.3 EAP Program \$5.0 BCN \$2.0 Guardian \$193.3	2 \$8,41 6 \$3,50 0 \$1,29	72 00 96	@ \$29.50 ea.

Page I	\$15,638,963
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	Page 2		\$577,430
			1
	Maint*Repair - AV Equipment	\$3,000	
	Website	\$10,000	
	Telestaff * Customer Support	\$22,000	
	Table Command (\$500 per unit, per year)	\$10,000	
	Stepford Maintenance	\$35,000	
	Stepford Hosting	\$28,000	
	Software	\$20,000	
	RMS Vendor - Firehouse Program	\$15,000	
	Mapping, Maps (San Mateo IT)	\$20,000	
	IT - Overtime	\$20,000	
	Hardware Purchases Upgrades	\$26,000	
	FSA Bandwidth (3 stations @ \$3000)	\$9,000	
	Digital Forms	\$4,000	
	Contingency	\$5,000	
	AV Equipment	\$3,000	, , -
5212	INFORMATION TECHNOLOGY		\$230,000
		ψ1,000	
	Business Cards*Stationary	\$1,000	
	Subscriptions	\$1,723 \$500	
	General office supplies Postage	\$5,000 \$1,725	
5199	OFFICE EXPENSE General office symplice	\$5,000	\$8,225
5100	OFFICE EXPENSE		¢0 225
	Flu Clinic	\$3,000	
	Instructor iPad	\$1,000	
	OOC Line EMT/Medic	\$1,500	
	Tactical Medic Equip/Trng-ITSM	\$7,000	
	Hep B, C, PPD/TB skin tests*Thyroid*Cancer screen	Am 0.2.2	
	*Incld's all OSHA required test and vaccines		
	Full physicals for all personnel*	\$29,847	
	First Aid * CPR	\$5,000	
	Training	\$45,140	
	Compliance	\$44,549	
	Non-Disposable	\$12,400	
	Disposable	5,800	
5165	MEDICAL EXPENSE		\$155,236
	New Mattresses	\$2,500	
	kitchenware and appliances, newspapers, BBQ'S	· · · - - -	
	Supplies for household, laundry & cleaning,	\$20,469	,
5156	HOUSEHOLD EXPENSES		\$22,969
		70,000	
	Contingency	\$5,000	
	OCC*Strike Team	\$4,000	
	PPE Maintenance	\$12,500	
	New Hire(s) Turnouts*Safety*Wildland Gear	\$37,500	
	Replacement Safety Gear	\$30,000	
	Wildland Clothing	\$11,000	
	EMS Rain Clothing	\$3,000 \$3,000	
2121	Clothing allowance*Uniform Accessories	\$58,000	\$161,000
5121	CLOTHING AND PERSONAL SUPPLIES		\$161,000

WOODSIDE FIRE PROTECTION DISTRICT

PreliminaryDetail Budget 2019-2020

June 14	1, 2019
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5231	SMALL TOOLS Minor tools & equipment of insignificant value (\$250.00). Not to be a fixed asset or replacement	\$3,000	\$3,000
5332	MEMBERSHIPS Miscellaneous: Fire Chiefs, NFPA, Western FC Assoc., NorCal, Fire Prevention Assoc., CSDA	\$11,687	\$11,687
5341	LEGAL NOTICES Publication of legally required notices, reports, Board Elections.	\$4,000	\$4,000
5415	MAINTENANCE EQUIPMENT Vehicle Repairs * RWC Mechanic Equipment Repairs Mobile Calibration Services Ladder Testing Radio Repairs Mobile & Portable Cal OSHA - Safety Misc Seminars-incl OT, lodging and materials DMV reporting (12 mos. @ \$92.63) SCBA Maintenance*Repairs Knox Operational Contingency Tool/Equipment Annual Maintenance Pump Testing Saws (Chain & Partner) Operations Labor Drone Program	\$150,000 \$10,000 \$10,000 \$2,000 \$12,000 \$14,000 \$3,000 \$1,300 \$7,000 \$2,000 \$5,000 \$8,300 \$5,000 \$5,000 \$20,000	\$272,600
5416	GAS*OIL Bulk gas and oil for vehicles and equipment State Board of Equilzation Bay Area Management Tec Spill Control New Fuel System - station 7	\$75,590 \$4,200 \$850 \$5,000 \$20,000	\$105,640
5417	MAINTENANCE TIRES Tire*wheel repairs and/or replacements	\$20,000	\$20,000
5424	MAINTENANCE RADIO		\$14,400
	Pagers (TT)	\$2,600	
	FSA Maintenance Contract (TE) FSA Maintenance Improvement/TEA Repairs	\$7,800 \$3,000	
	Contingency	\$1,000	
	Page 3		\$431,328

June 14, 2019

5426	MAINTENANCE OFFICE EQUIPMENT Copier Maintenance Contract/Lease/Copies Postage Meter Contract Lease	\$12,500 \$640	\$13,140
5428	MAINTENANCE STRUCTURE Landscaping Station Maintenance*	\$6,000 \$25,000	\$56,000
	*Roto-Rooter, Pest Control, Appliance Repairs, Carpet Cleaning Station Generators-Annual Maintenance SCBA Filling Station Maintenance R&S Maint Contract/*Garage Doors Repairs Air Exchange	\$1,500 \$2,000 \$9,000 \$3,500	
	Annual Station Extinguisher Maintenance Contingency Tools*Supplies	\$2,500 \$3,500 \$3,000	
5611	INSURANCE Portfolio of Liability Insurance	\$95,601	\$95,601
5612	WORKERS COMPENSATION INSURANCE On duty injury insurance coverage	\$750,000	\$750,000
5638	UTILITIES Pacific Gas & Electric California Water * City of Redwood City Water Green Waste * Recology Direct TV	\$54,548 \$17,525 \$5,892 \$1,400	\$79,365
5639	DISPATCHING Net Six * JPA	\$14,475	\$14,475
5641	COMMUNICATIONS Office Phones Cell Phones - Command Staff*Vehicles Faxes Lines - All Stations AED Corner Internet*Comcast*SMRN* Verizon*AT&T Air Cards Analog Microwave 5641-9 ADD BACK IN	\$15,000 \$24,000 \$1,475 \$2,000 \$37,320 \$15,000 \$1,320	\$96,115
5722	TRANSPORTATION * TRAVEL Bridge tolls, parking fees, meal allowance and misc travel fees	\$1,200	\$1,200

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\$1,105,897

WOODSIDE FIRE PROTECTION DISTRICT

PreliminaryDetail Budget 2019-2020

	June 14, 2010	2019-2020	8	
5731	June 14, 2019 TRAINING * EDUCATION	2019 2020		\$317,920
2/21	Recruitment * Promotional		\$50,000	φ317,920
	Fire Academy Support		\$6,000	
	SFM Course Tuition		\$6,000	
	Training Support Materials:			
	Videos, training equipment, drills, liquid smo	1,0	\$2,000	
	Consultant*Policy Manuals	KC	¢1 000	
			\$1,000 \$500	
	IFSTA library replacement for 3 stations		\$500 \$35,000	
	USAR Training (3 employees) Cadet Program			
	Health & Fitness Program		\$4,000 \$25,020	
	Exercise equipment		\$25,920 \$15,000	
	Training matl's (equip, plywood, props)		\$1,500	
	Continued Education Program		\$45,000	
	Drivers Operator Training		\$35,000	
	OT Instructors		\$50,000	
	Annual Wildland Drill		\$6,000	
	Training Specialists - 3 Positions OT		\$15,000	
	Probationary Training*Testing		\$15,000	
	Contingency		\$5,000	
5733	FIRE PREVENTION		Ψυ,υυυ	\$90,950
3,33	Banners - Misc		\$1,000	φ50,550
	Brochures		\$5,000	
	Professional Services		\$500	
	Reference Materials: Code books		\$2,500	
	Subscriptions: NFPA, ICC, FPO, NORCAL		\$1,750	
	Public Announcements: Newspaper		\$700	
	Outside Plan Review & UPS (sprinkler plans)		\$20,000	
	Plan Review & Inspection Fees REVENUE		-\$65,000	
	Seminars/Classes/Training		\$6,000	
	Chipper Program:Banners, Payroll, Brochures		\$62,000	
	Chipper Maintenance		\$8,000	
	Knox		\$1,000	
	Commercial & Wildland Inspection forms		\$750	
	Special Postage Mailers		\$7,000	
	Investigators Equip		\$500	
	Address Enhancement System		\$250	
	Fire Prevention Meetings		\$750	
	Hydrant Vegetation Maintenance		\$2,000	
	OT Mapping Personnel		\$1,000	
	Contingency		\$750	
	Pre-plans OT Inspectors		\$1,000	
	Fire Adapted Community Program		\$2,500	
	Blue Dots (purchase & install)		\$4,000	
	Prevention Intern(s)		\$19,500	
	Woodside/Skyline Grant		\$250	
	PG&E Grant		\$250	
	2017 Clearinghouse Grant		\$250	
	Hydrant Maintenance w/Cal Water		\$6,750	

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Page 5	II 440887	41 !

572 <i>1</i>	SEMINARS*CONFERENCES*CLASSES		¢14 500
2134	Chief's Planning Session	2,000	\$14,500
	-	\$2,000	
	Chiefe Professional Development alassociations (N. 11.11)	\$2,500	
	Chiefs Professional Development-classes/seminars/WUI	\$4,500 \$4,500	
	Deputy Chiefs Profess Dev - classes/seminars/WUI	\$4,500	
5076	Administration Classes	\$1,000	407 670
28/0	PROFESSIONAL SERVICES	410.050	\$97,650
	Auditing Services	\$19,250	
	GASB45*CalPERS Reports	\$8,500	
	Legal Services	\$15,000	
	UPS*Misc	\$500	
	SMCO Service Charge*Bank Fees	\$8,000	
	CAL-OPPS Shared Hosting Services	\$3,500	
	Contingency	\$500	
	Policies & Procedures-Lexipole	\$12,000	
	Strategic Planning	\$15,000	
	OPEB and GASB Module(s)	\$15,400	
5926	Public Outreach Program		\$5,000
	Educating public on fire service capabilities	\$5,000	
5927	DISASTER PREPAREDNESS EXPENSE		\$62,626
	Advertising-CERT Training*Drills*Community Events	\$1,500	
	Car Seat Insp Tech Course * Programs	\$3,000	
	CERPP * Continued Education, Conferences	\$2,750	
	CERPP * Event Supplies	\$1,500	
	CERPP * IT	\$1,000	
	CERPP * Misc Supplies	\$1,000	
	CERPP * OT	\$6,000	
	CERPP * Training	\$2,000	
	Community Outreach- CERPP Donation	\$5,000	
	MRC/NACCHO Grant	\$13,218	
	Portola Valley Donation	\$1,958	
	Public Education Books, Brochures, Stickers	\$2,500	
	Public Education Continuing Education, Conferences	\$3,500	
	Public Education Events	\$1,500	
	Public Education OT	\$2,000	
	Public Education Props for Presentations	\$500	
	Safe Sitter Training Program	\$500	
	Safety Trailer Supplies * Maintenance	\$300	
	Memberships	\$400	
	CERPP Intern	\$10,000	
	Social Media	\$2,500	
5028	EMERGENCY OPERATIONS	\$2,500	\$17,000
J920	Dept. of Operations DOC/Emergency Notifications	\$10,000	\$17,000
	1Concern - Earthquake Module	\$10,000 \$7,000	
5066	DISTRICT SPECIAL EXPENSES	\$7,000	¢50 110
3900		¢15.005	\$52,110
	Events*Rentals*Memorials*Decorations	\$15,025 \$14,405	
	LAFCO Promoter Toy	\$14,485	
	Property Tax	\$16,900 \$2,200	
	Sewer use fees for Sta. 7, 8 & 19	\$3,200	
	WHS Donations	\$1,250	
	District Meetings	\$500 \$750	
	Staff Meetings	\$750	1 40.1
	Page 6		\$248,886

LAND Architecture Designs*Station 7	\$50,000	\$50,000
STRUCTURE IMPROVEMENT General Structure Replacements/Repairs* Contingency	\$25,000 \$3,500	\$28,500
Hose replacement	\$20,000 \$60,000	\$183,000
Mobile/Portable Radio(s)	\$40,000	
Contingency	\$5,000	
	\$3,000	
	\$10,000	***********
	¢142.470	\$227,269
1		
		
	, ,	
IT	• •	
Office Cleaning	\$7,800	
Admin-Office Expenses	\$8,550	
Contingncy	\$10,000	
	Architecture Designs*Station 7 STRUCTURE IMPROVEMENT General Structure Replacements/Repairs* Contingency EQUIPMENT Hose replacement Engine/ Vehicle Equipment Upgrades Mobile/Portable Radio(s) Contingency Tool Replacement A & B foam Batteries Drone Equipment New Vehicle/Apparatus Admin -808 Portola Road Rent \$11,873 mo. Monthly Util, Maint \$2,300 mo. Phones Fax Lines Internet Cable IT Office Cleaning Admin-Office Expenses	Architecture Designs*Station 7 \$50,000 STRUCTURE IMPROVEMENT General Structure Replacements/Repairs* \$25,000 Contingency \$3,500 EQUIPMENT Hose replacement \$20,000 Engine/ Vehicle Equipment Upgrades \$60,000 Mobile/Portable Radio(s) \$40,000 Contingency \$5,000 Tool Replacement \$3,000 A & B foam \$5,000 Batteries \$10,000 Drone Equipment \$30,000 New Vehicle/Apparatus \$10,000 Admin -808 Portola Road Rent Rent \$11,873 mo. \$142,479 Monthly Util, Maint \$2,300 mo. \$27,600 Phones \$6,800 Fax Lines \$1,500 Internet \$1,000 Cable \$1,500 IT \$10,000 Office Cleaning \$7,800 Admin-Office Expenses \$8,550

Page 7	\$488,769
Page 1 - 7 Totals	\$18,900,142

Monthly Board of Directors ESTIMATED Expense * Revenue Report for FY 19-20

	6/14/2019													
	in \$000's						*****			31-Mar-20		ļ	30-Jun-20	31-Jul-2
		Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated		Estimated	Estimated	Estimated	Estimated	Estimate
Beg.Ca	sh Balance	\$26,849	\$24,951	\$23,808	\$22,565	\$22,161	\$21,701	\$28,008	\$30,219	\$28,991	\$28,771	\$32,374	\$33,232	\$30,50
	EXPENSES:													
	Payroll	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	(\$721)	
	Overtime	(\$133)	(\$134)	(\$133)	(\$134)	(\$133)	(\$134)	(\$133)	(\$134)	(\$133)	(\$133)	(\$133)	(\$133)	
	Retirement	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	(\$150)	
	Monthly Expenses	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	(\$446)	
	SDRMA (WC Ins)	(\$647)												
	GASB												(\$1,705)	
	New Engine													
	Superfund Retirement													
	UAL Retirement												\$0	
	TOTAL EXPENSE	(\$2,097)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,450)	(\$1,450)	(\$3,155)	
	REVENUE:													
1001	Property Tax Cur Sec		\$64			\$875	\$7,650	\$1,180		\$872	\$4,749	¢1.000	\$263	
			\$64		\$856	\$613	\$1,650	\$1,180		\$32	\$4,749	\$1,396	\$263	
	Property Tax Cur Unsec Prior Yr Unsecured Tax				(\$3)					(\$26)				
				ф <u>о</u> о		#an	\$40	ф=0	¢=0		#CQ	do o	#A.A.	
	Property Tax SB813 Interest Earned (Allocation)			\$22	\$18 \$103	\$32	\$46 \$10	\$58 \$105	\$50	\$100	\$63	\$82	\$82	
					\$103		\$10		-		\$141	400		
	Homeowners Property Tax Relief	450	ф т 4	450	450	de o	450	\$24	φ 		\$12	\$22	\$12	
	Misc Revenue-JPA-Cell Towers	\$52	\$74	\$50	\$50	\$50	\$50	\$24	\$76	\$50	\$50	\$50	\$50	
	ERAF (actual rec'd FY16-17)	-						\$2,131						
	Reimbursements-Refunds, etc*			#	400		**		4				.	
	*State Comp*House Fund*Empl*VOIDS	\$147	\$170	\$136	\$23	\$33	\$2	\$139	\$95	\$202	\$38	\$17	\$18	
	TOTAL REVENUE	\$199	\$308	\$208	\$1,047	\$990	\$7,758	\$3,661	\$221	\$1,230	\$5,053	\$1,567	\$425	
ind Ca	sh Balance/Total Reserves	\$24,951	\$23,808	\$22,565	\$22,161	\$21,701	\$28,008	\$30,219	\$28,991	\$28,771	\$32,374	\$32,491	\$30,502	\$30,50
		A		****			.	4	.					
	GASB Postemployment Healthcare Cost	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,142	\$13,14
	Employer Retirement Liability	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,935	\$21,93
	Estimated Expenses	(\$2,057)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,450)	(\$1,450)	(\$3,155)	
	Actual Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Difference +/-	(\$2,057)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,451)	(\$1,450)	(\$1,450)	(\$1,450)	(\$3,155)	1
	Estimated Revenue	\$199	\$308	\$208	\$1,047	\$990	\$7,758	\$3,661	\$221	\$1,230	\$5,053	\$1,567	\$425	
	Actual Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Difference +/-	(\$199)	(\$308)	(\$208)	(\$1,047)	(\$990)	(\$7,758)	(\$3,661)	(\$221)	(\$1,230)	(\$5,053)	(\$1,567)	(\$425)	(